Game Changers

2025

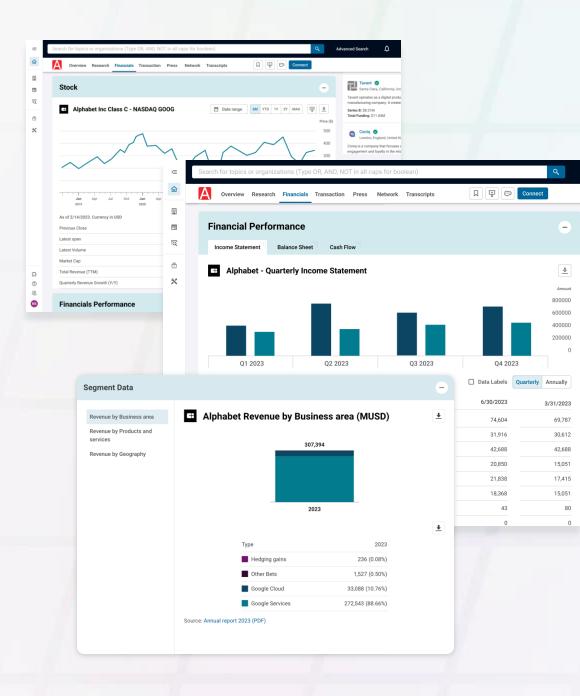
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See it in action



Game Changers 2025

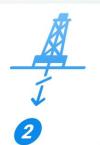
1. A	I weather prediction	05	6. Brain manipulation tech	27
2. U	ltra-deep drilling	10	7. Quantum-optimized portfolios	31
3. A	I agent marketplaces	15	8. Cellular & epigenetic reprogramming	36
4. A	dvanced nuclear propulsion	19	9. GPS-less navigation systems	41
5. B	Siocomputing Siocomputing	23		

Game Changers 2025

Tech that could change the world

CBINSIGHTS











Models that can accurately predict extreme weather at the local and global scale

Ultra-deep drilling

Advanced drilling techniques that can go far deeper to unlock superhot rock energy

3 Al agent marketplaces

Enabling dynamic collaboration of specialized agents across software platforms

Advanced nuclear propulsion

Nuclear power approaches to open the door to deep space exploration

5 Biocomputing

Combining human neurons with chips to unlock the efficiency of the human brain for computers 6 Brain manipulation tech

Al brings forward personalized "brain pacemakers" and other devices to treat neurological disorders

Quantum-optimized portfolios

Using quantum computing to build higher-performing portfolios, faster

Cellular & epigenetic reprogramming

Altering the gene expression of cells to extend the healthy human lifespan

O GPS-less navigation systems

Approaches that boost the resiliency of positioning services critical to global infrastructure





















Insurance

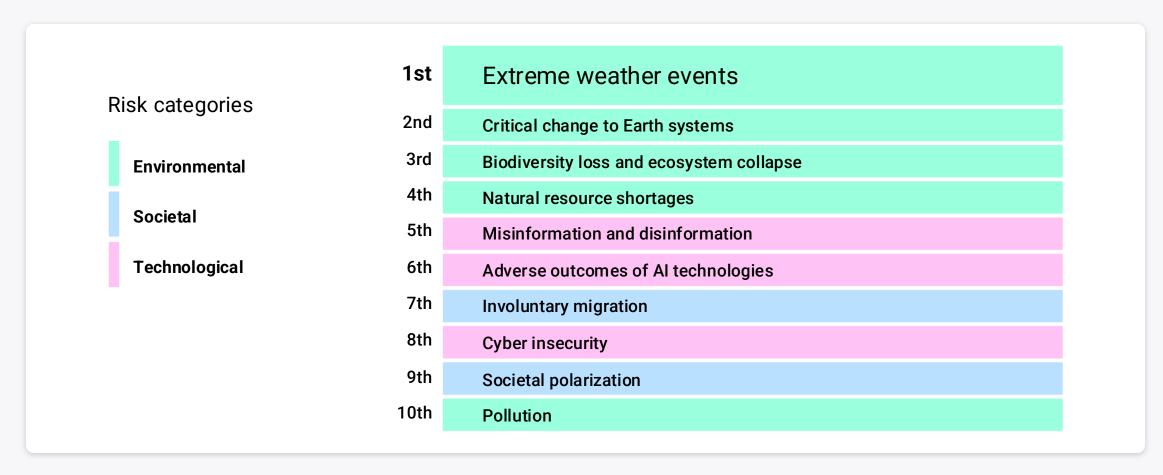
Al weather prediction





Extreme weather is the #1 long-term global risk in the next 10 years

Global risks ranked by severity (negative impact on the world) over upcoming 10-year period*



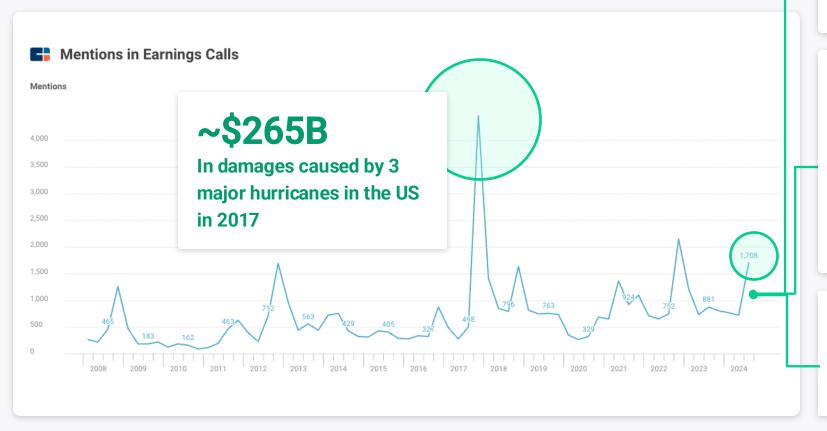
Source: Global Risks Report 2024, World Economic Forum



^{*}Based on the Global Risks Perception Survey (GRPS) of 1,490 experts. "Global risk" is defined as the possibility of an event occurring that would negatively impact a significant portion of global GDP, population, or natural resources.

Managing weather risk could protect \$30T worth of global GDP impacted by weather

Extreme weather is top-of-mind for execs on earnings calls



"Our insurance business was impacted by the severe weather events in the Greater Toronto Area and the wildfires in Alberta in Q3 and by hailstorms in Calgary and floods in Montreal this month."

TD Bank, **Q3'24**

"But again, a bit of caution. We're well aware that we have a large part of the year still ahead of us. And especially in respect of natural catastrophes, we're entering the hurricane season as we speak."

Swiss Re, Q3'24

"The other issues were supply chain challenges due to extreme weather patterns."

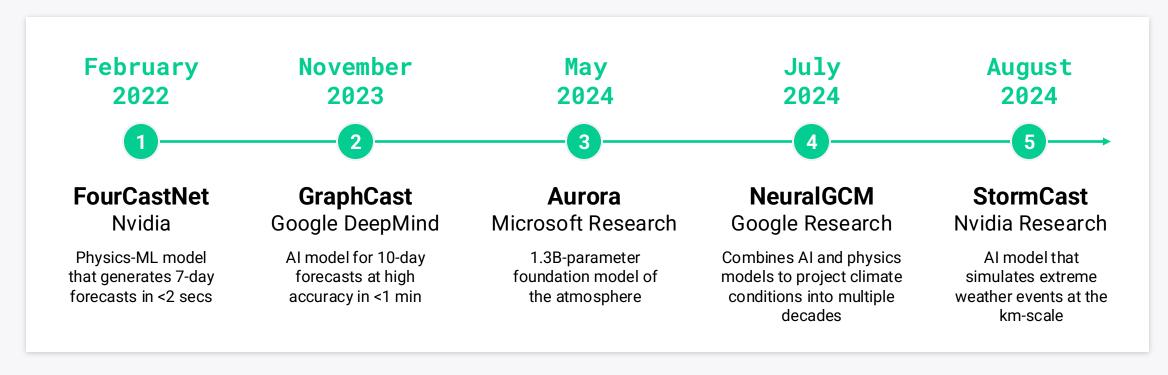
Tiger Brands, Q2'24

Source: CB Insights earnings transcripts search — <u>mentions of extreme weather events</u>; CNBC *Ouarter reflects date call occurred.



Deep learning is making it easier to accurately predict extreme weather events at the local and global scale

Al weather and climate models are rapidly improving, enabling faster and more accurate predictions at lower computation costs than traditional physics-based models, which rely on supercomputers to crunch through equations to simulate future conditions. New models use historical weather data to learn from weather patterns and generate future projections in minutes once trained.



Source: Company releases

Note: Select models visualized.



Outside of big tech, startups tackling better weather forecasting with Al are targeting industries like insurance, financial services, and defense

Startup	Description	Industries	Mosaic score*	Commercial Maturity**	Total funding	Select partners
Jua	Al model for 16-day weather forecasts	Energy trading	767	3 (Deploying)	\$18M	Volue
Atmo	Al-powered precision weather forecasting	Government & defense, Aerospace, Energy, Agriculture	424	3 (Deploying)		US Air Force, Philippines government
WindBorne Systems	Al model WeatherMesh; long-duration balloons for atmospheric data collection	Government & defense	N/A	3 (Deploying)	\$32M	NOAA, Department of Defense, US Air Force
reask	Al-powered natural hazard modeling	Insurance, Financial services, Government	595	3 (Deploying)	\$4.6M	AXA Climate, Juniper Re



Energy

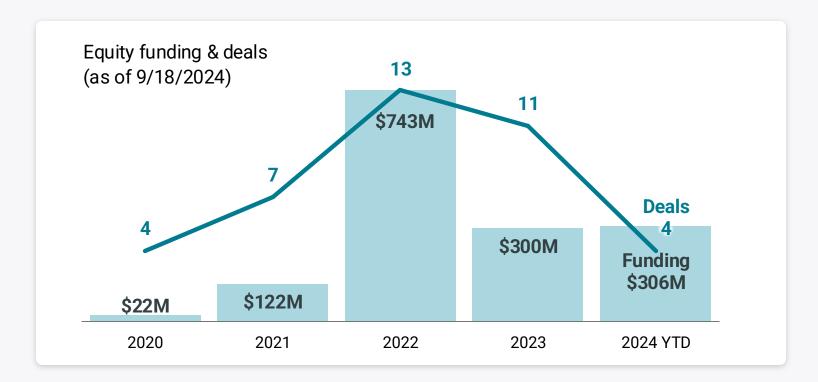
Ultra-deep drilling

CBINSIGHTS



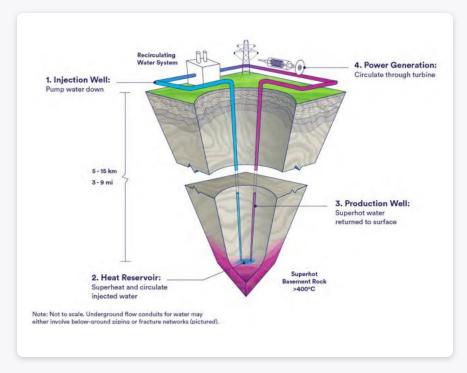
Geothermal power providers have seen a rush of investment in recent years amid tech advances & rising clean power demands

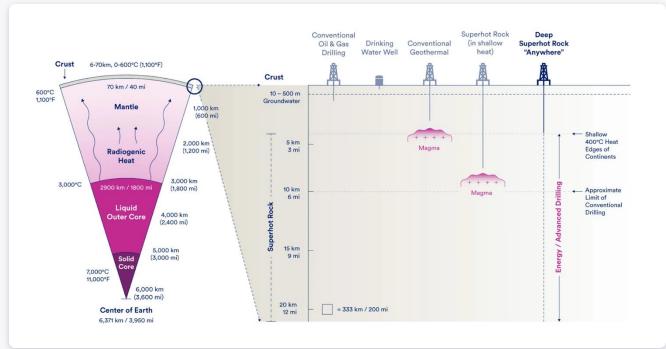
The Earth's interior holds vast untapped energy as heat — but it's historically been largely inaccessible, meaning geothermal energy accounts for less than 0.2% of the world's energy mix. Now, flush with cash, providers are starting to apply fracking techniques (cracking hot rocks to inject water, forming artificial hot water reservoirs) to get at the clean energy source.



Next, ultra-deep drilling technology could unlock superhot rock energy — available everywhere, 24/7

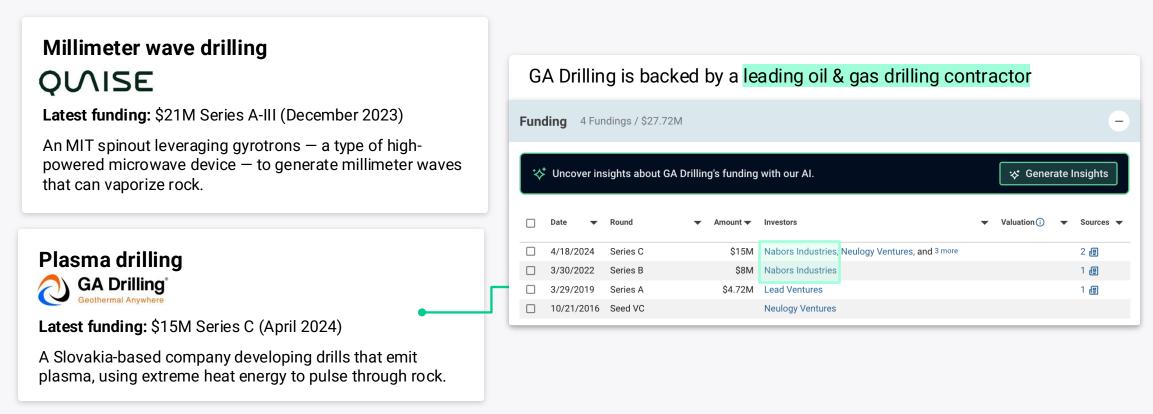
Conventional drilling rigs can typically drill to depths of 2-4 miles. Innovation in advanced drilling techniques is necessary to go past depths of 6 miles in the Earth's crust to where temperatures are ~750°F and water turns "supercritical" — holding 5-10x the energy of steam in conventional wells.





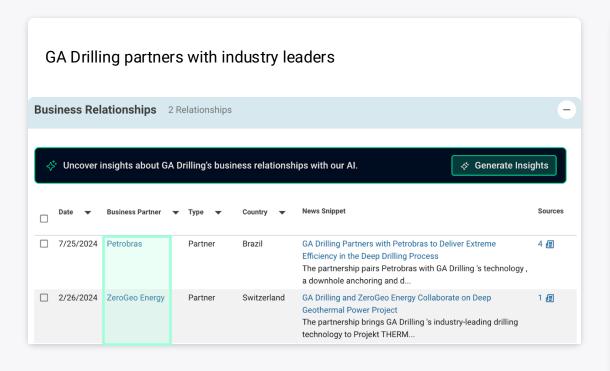
Startups are pioneering energy drilling techniques using plasma and millimeter waves to go deeper, faster

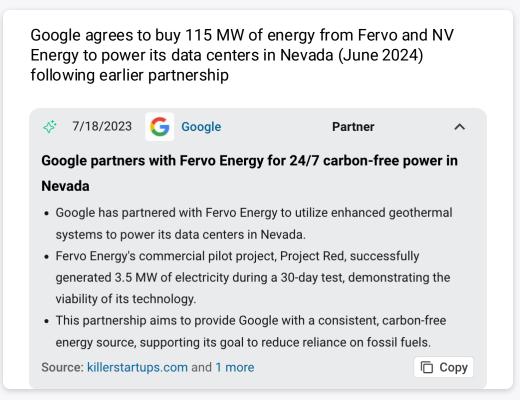
Projects are still in the development phase — for example, Quaise is targeting generating deep geothermal energy from pilot wells in 2026.



As demand for clean power increases, corporates are buying into the potential of geothermal & ultra-deep drilling systems

Expect additional O&G involvement as well as corporate activity to meet net-zero commitments — especially from big tech — as energy-hungry data centers proliferate.





Enterprise Tech

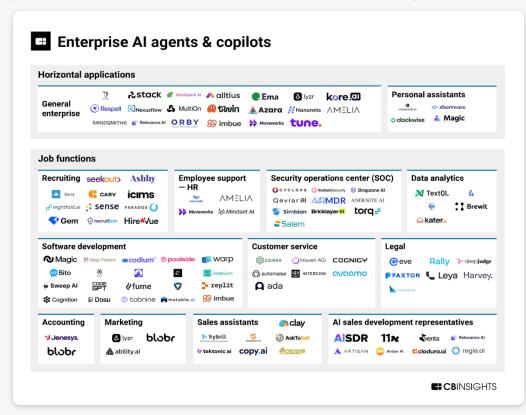
Al agent marketplaces

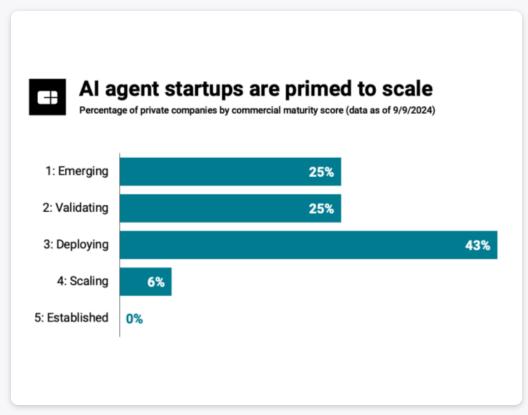




The AI agent & copilot space has exploded as businesses race to tap into productivity gains

Over 300+ startups have emerged in the space thanks to genAl advances. All agents mark another evolution beyond copilots: these LLM-based bots can tackle complex tasks on a user's behalf with minimal intervention.

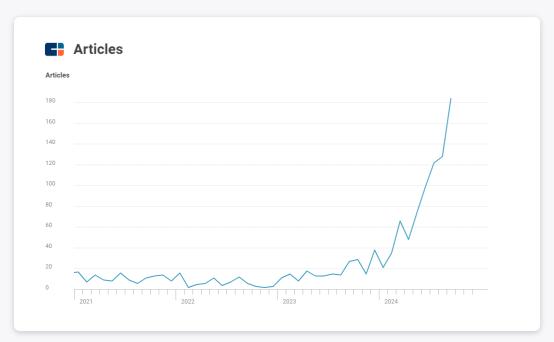




Increasingly complex levels of agent interaction will transform the software landscape in the coming years

Future software applications will be defined by their agent architectures, dynamically creating new AI agents as needed and facilitating interaction between internal and external agents to accomplish tasks. Software companies will offer specialized agents as plug-in solutions.

Multi-agent AI is seeing a surge in media attention



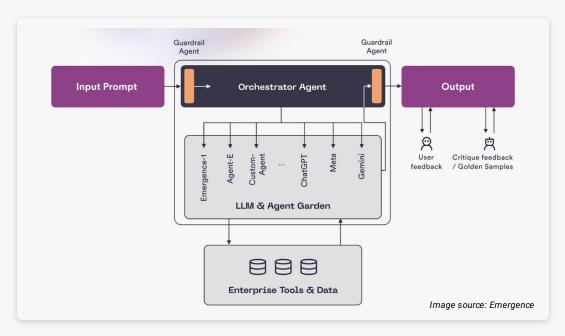
Select multi-agent frameworks & infrastructure

Project	Description	Momentum		
AutoGen	Open-source framework for building AI agents with conversational capabilities	Released by Microsoft, Penn State University, University of Washington in August 2023		
LangGraph	Package that supports multi- agent workflows	Launched in January 2024 by LangChain (raised \$25M Series A in February)		
CrewAl	Startup developing framework for orchestrating agents in "crews" (teams)	Emerging (1 out of 5 on Commercial Maturity scale)		

Agent marketplaces will emerge, enabling dynamic integration and collaboration between specialized agents across platforms

These marketplaces may feature dynamic agent "subcontracting" based on specialization, latency requirements, budget, specific integration capabilities, and more — at a fraction of the cost of human work.

Startups like Emergence (\$100M+ in funding) are targeting agent orchestration and routing



Companies' proprietary AI agents will seamlessly integrate with platforms like:

- Microsoft Copilot currently offering a limited preview of API plugins to interact with external tools; launched Copilot agents (September 2024)
- Slack launched an "agent hub," integrating AI agents from Salesforce as well as third-party partners like Adobe, Anthropic, Cohere, and Perplexity (September 2024)





Aerospace

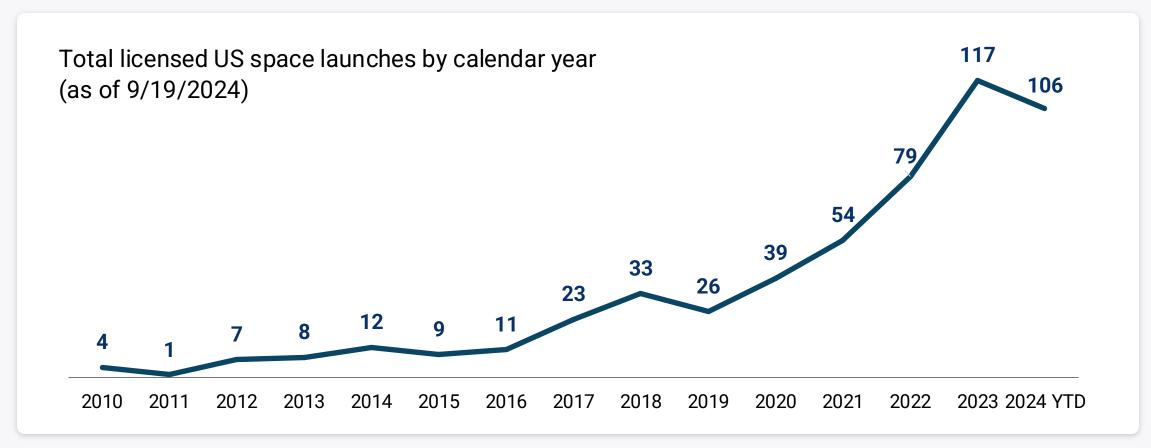
Advanced nuclear propulsion





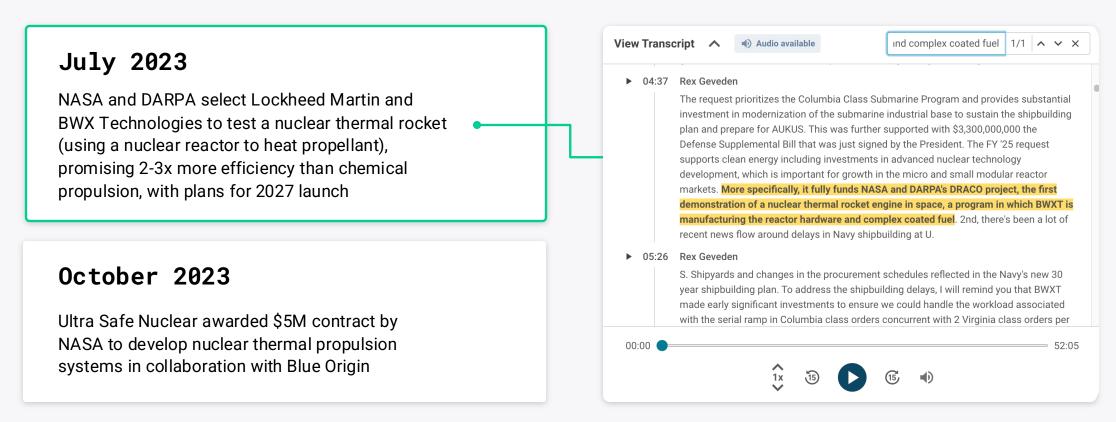
Space launches are accelerating as demand for launching satellites and other cargo increases and costs come down

SpaceX (valued at \$200B) has 7x the number of licensed launches as its competitors



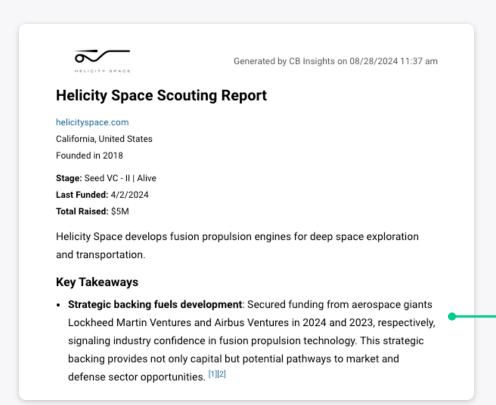
Advanced propulsion techniques will be necessary to go deeper into space, enabling faster interplanetary travel & resource extraction

Conventional chemically powered rockets — which use chemical reactions to produce the thrust needed to move through space or the atmosphere — have limited efficiency for long-distance space travel due to their fuel mass requirements and maximum velocity. While Elon Musk's SpaceX is betting on simply getting more propellant into space in the near term to make it to Mars, nuclear power approaches could open the door to deep space exploration.



While experimental, startups exploring fusion propulsion for faster, more efficient travel see industry backing

Fusion propulsion for spacecraft is still largely theoretical and less mature than nuclear thermal propulsion (NTP) — but it promises more energy with less fuel than NTP.



"Secured funding from aerospace giants Lockheed Martin Ventures and Airbus Ventures...signaling industry confidence in fusion propulsion technology."

AI Infrastructure

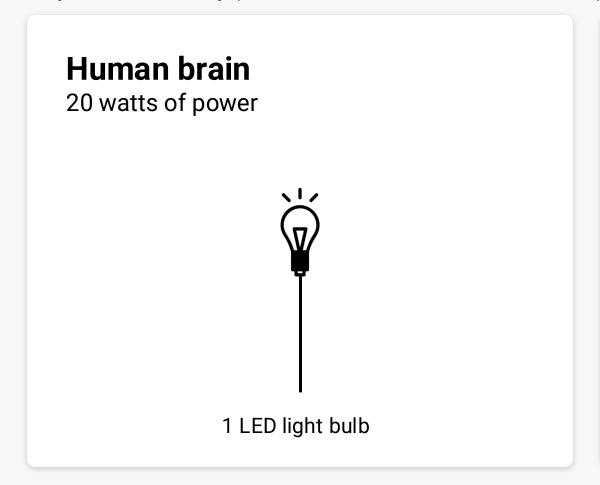
Biocomputing





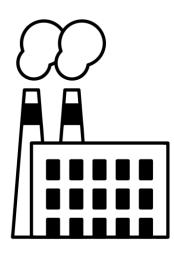
The human brain is incredibly efficient

To perform an exaflop (1 billion-billion calculations in a second) requires the...



Leading supercomputer

20 megawatts of power — or 1 million times the power required by the human brain



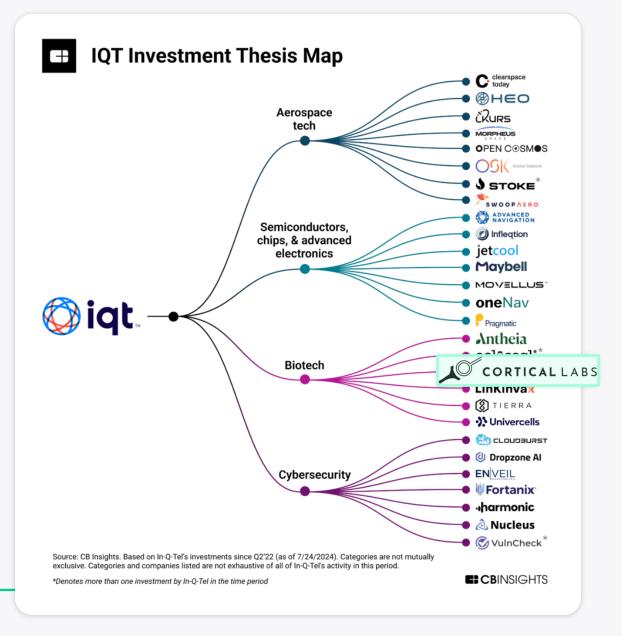
Small power plant

Biological computing — or biocomputing — could unlock the efficiency of the human brain for computers

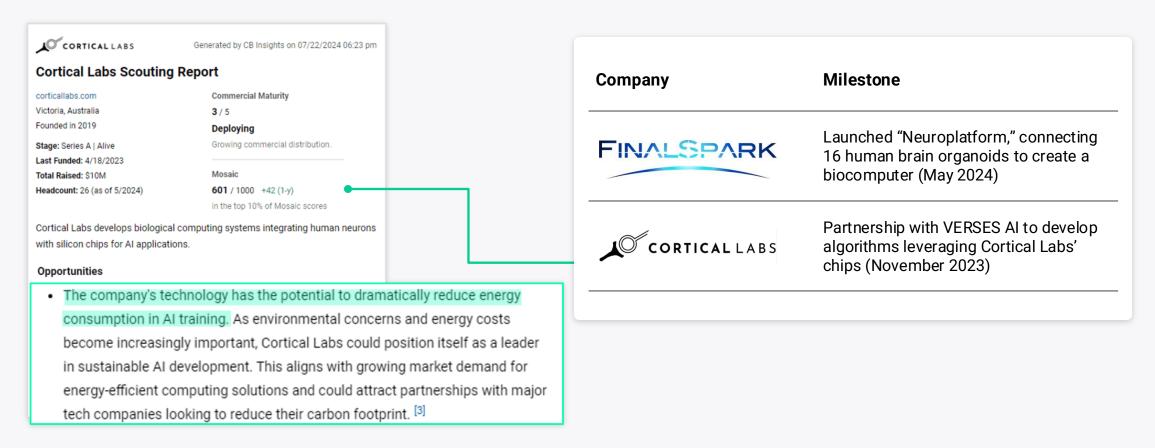
"Biological intelligence" involves combining human neurons with silicon chips to support computational tasks. While biological computing is still a nascent technology that needs to prove its ability to perform more complex tasks, investors and government agencies have their eyes on its potential benefits — including improved energy efficiency compared to conventional silicon-based processors.

August 2024: NSF invests \$14M in bioengineered systems and ethical biocomputing research

April 2023: In-Q-Tel — a US-based strategic intelligence and defense investor — backs Australia-based Cortical Labs



Startups are building "biological computers" that consume less energy and produce less heat than traditional systems — which could bring down the energy costs of AI training



Healthcare & Life Sciences

Brain manipulation tech





Brain-computer interfaces are approaching commercialization

Investors are betting on brain-computer interfaces (BCIs) — devices that allow direct communication between the brain and an external device like a computer — to initially help motor-impaired patients. Human trials have kicked off.

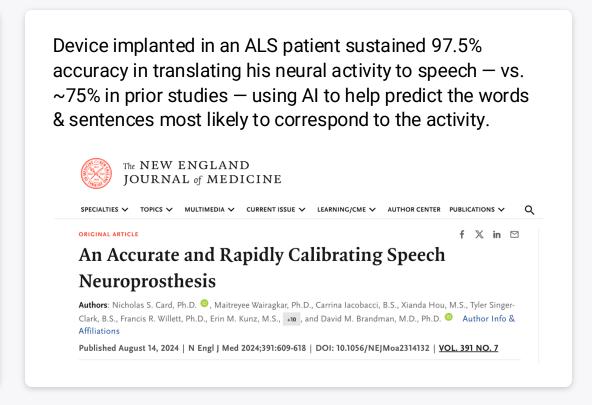
Company	Mosaic score*	Commercial Maturity**	Total funding	Latest funding round/date	Recent milestone
NEURALINK	790	2 (Validating)	\$680M	\$323M Series D (8/7/2023)	Implanted second trial patient (August 2024)
synchron	726	2 (Validating)	\$136M	\$75M Series C (12/15/2022)	Preparing large-scale clinical trial (April 2024)
Paradromics	625	2 (Validating)	\$121M	\$17M Series A-II (11/1/2023)	Accepted into FDA regulatory accelerator program (July 2024)
Precision	731	2 (Validating)	\$81M	\$28M convertible note (4/2/2024)	Announced record number of electrodes placed on human brain (May 2024)

Driven by AI, researchers are making leaps in personalizing "brain pacemakers"

Al is improving the interpretation of neural signals — vastly enhancing the potential of BCIs and deep brain stimulation tech to support rehabilitation and communication for individuals with movement and neurological disorders.

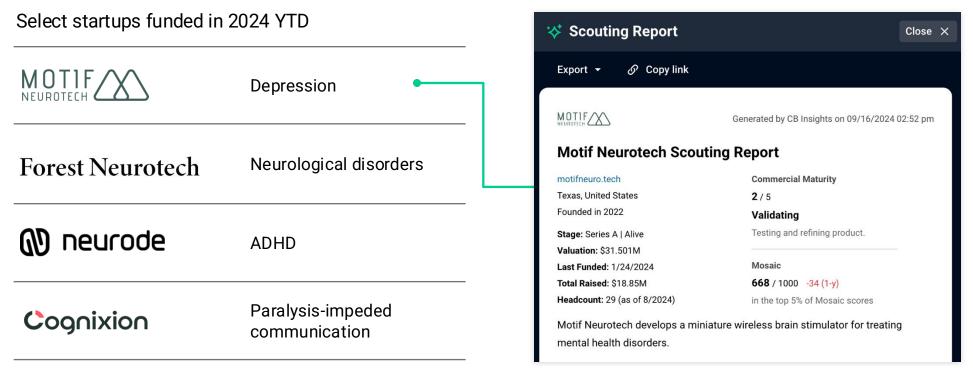
Researchers developed individualized algorithms to spot and react to changes in patients' brain activity, cutting the duration of their worst Parkinson's symptoms in half.





The stage is set for a massive new category of medical and consumer brain manipulation technology to emerge in the next 10-15 years

Researchers have shown that brain activity data — collected without a brain implant — can now be coupled with AI to "read minds" with eerie accuracy (March 2023). Looking ahead, cheaper and less risky minimally-invasive (not penetrating brain tissue) or non-invasive devices will help tackle depression, OCD, ADHD, and more.



Financial Services

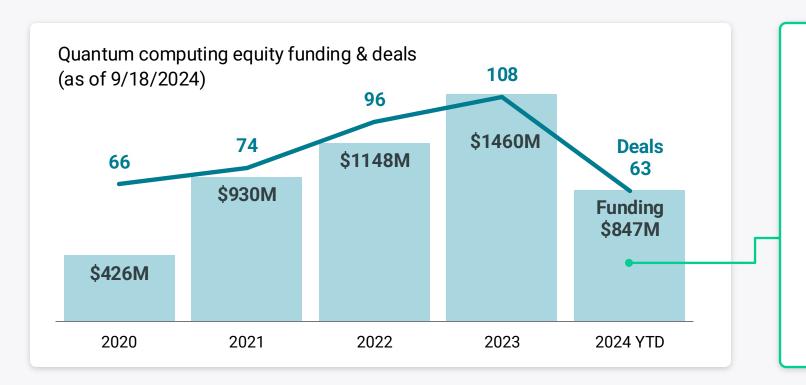
Quantum-optimized portfolios





While still a nascent technology, quantum computing is becoming an investor darling

Quantum computers process information in a fundamentally different way than today's conventional computers.* This allows them to conduct new types of calculations that otherwise wouldn't be possible — driving interest from financial institutions, which must wrangle extensive datasets to reveal and react more quickly to market opportunities than competitors.



J.P.Morgan

led \$300M round to Quantinuum at \$5.3B valuation (January 2024)

"Financial services has been identified as one of the first industries that will benefit from quantum technologies."

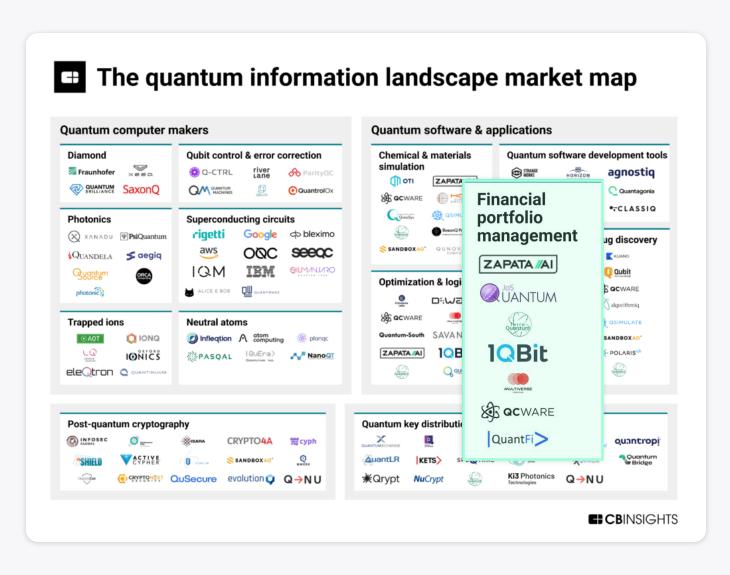
Lori Beer, Global Chief Information
 Officer at JPMorgan

Source: CB Insights - Quantum Tech Collection, Quantum computing is a venture bright spot

^{*}Quantum computers encode information in quantum entities called "qubits" — which have a probability of being either 1 or 0, as opposed to traditional bits that can only be one or the other.

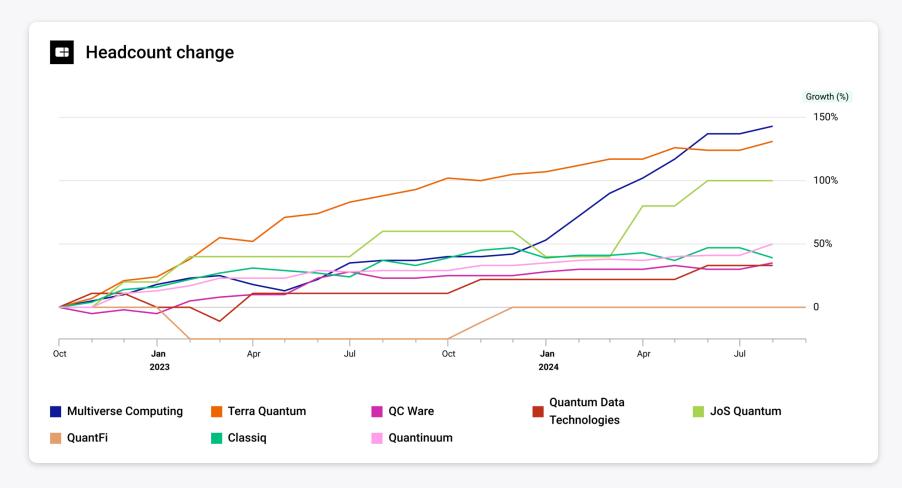
Financial services is an early fit for quantum computing – tech that could unlock new efficiency in optimizing portfolios and more

Banks rely on many mathematical tasks well-suited to quantum computing's strengths, such as Monte Carlo simulations (used to make predictions that better account for randomness) and optimization problems. Quantum computers could help banks build higher-performing portfolios, identify fraud, improve credit scoring, and more. More powerful quantum computers are needed for this to be applied broadly, but early pilots have showcased potential advantages.



Startups offering quantum computing solutions for finance are growing

Investors and incumbents are betting on the tech to play an increasingly big role in the next 5-10 years.



Banking incumbents are readying themselves for an emerging arms race as the tech matures

Select quantum companies & partnerships with financial services incumbents

Company	Mosaic score*	Commercial Maturity**	Total funding	Select investors	Select finance partnerships	
QUANTINUUM	N/A	3 (Deploying)	\$300M	JPMorgan, IMB Ventures, Honeywell	JPMorgan (May 2024)	
- CLASSIQ	752	3 (Deploying)	\$60M	HSBC Venture Capital, NTT Finance	Citi Innovation Labs & AWS (February 2024)	
MULTIVERSE COMPUTING	785	3 (Deploying)	\$54M	Columbus Venture Partners, Quantonation	Moody's Analytics (December 2023)	
QCWARE	470	3 (Deploying)	\$34	Citigroup, GS Growth, Airbus Ventures	JPMorgan (March 2023)	



Healthcare & Life Sciences

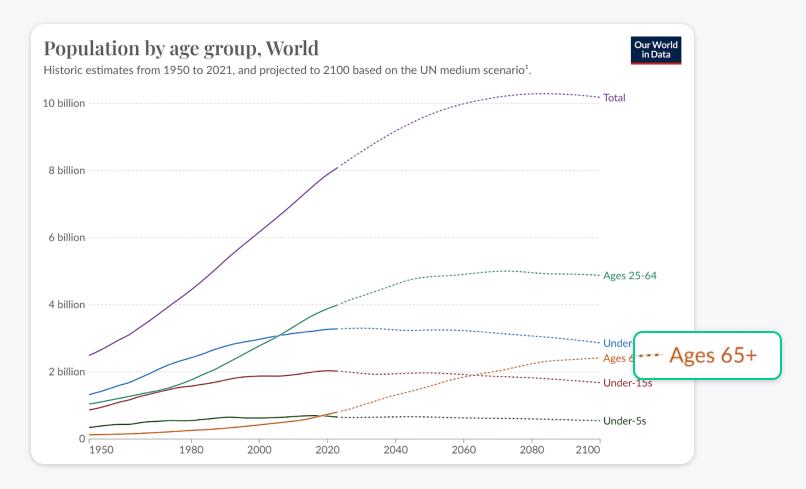
Cellular & epigenetic reprogramming





Populations are rapidly aging

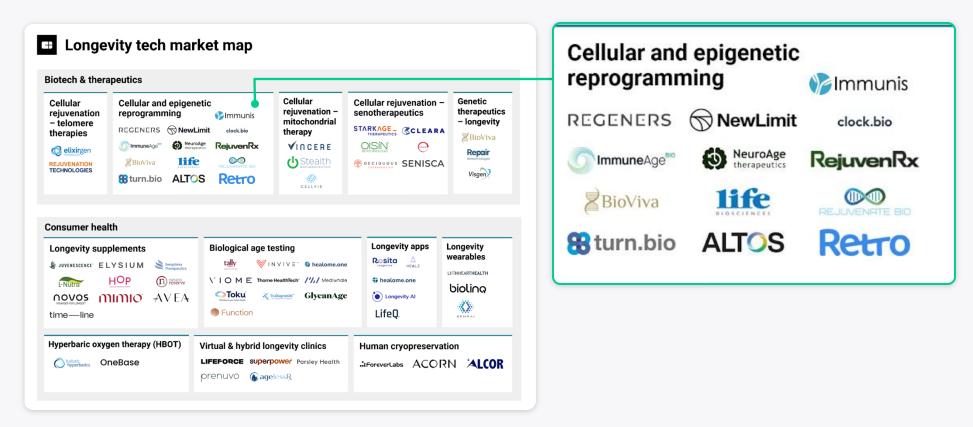
In 2018, estimates suggest there were more people aged 64+ than children under 5 for the first time ever



Source: Our World in Data

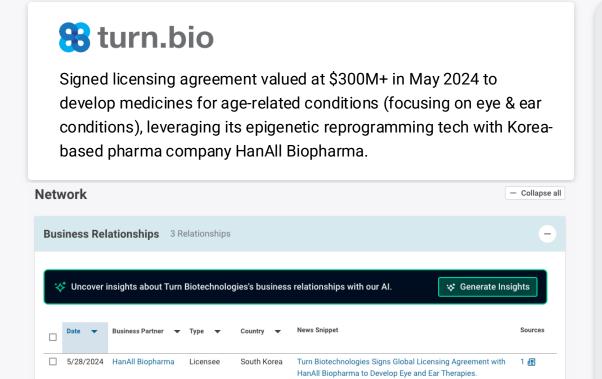
Longevity tech is on the rise, with epigenetic reprogramming emerging as a leading approach to extending the human lifespan

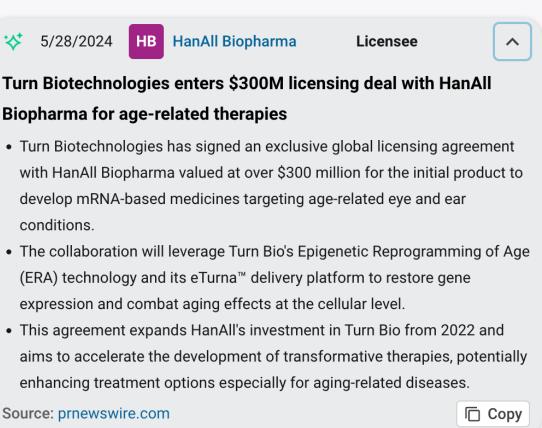
Cellular and epigenetic reprogramming companies are reprogramming the identity of cells to reverse the effects of cellular aging. Epigenetic reprogramming alters the gene expression of cells without changing the genes themselves.



Prolonging healthy lifespans would help reduce massive healthcare spend

Chronic diseases are responsible for 90% of the US' \$4.5T in annual healthcare expenditures. Epigenetic reprogramming technologies promise new treatment approaches for age-related conditions and will attract additional pharma involvement as they mature.





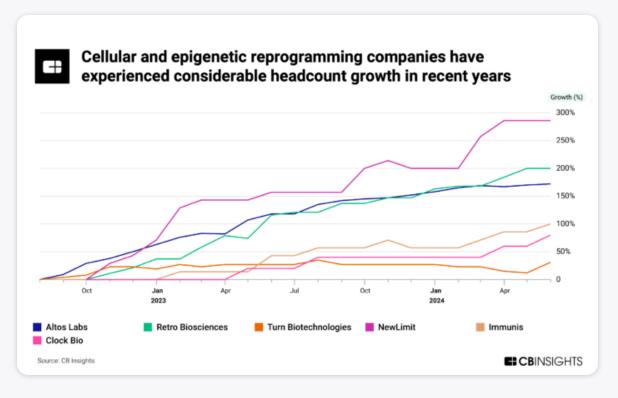
Turn Biotechnologies, a developer.

MOUNTAIN VIEW, Calif., May 28, 2024 / PRNewswire / -

Startups looking to extend the human lifespan gain big-name attention and headcounts

Prominent Silicon Valley figures have been active in cellular and epigenetic reprogramming, generating buzz about solutions in the space.

Startup	Mosaic score*	Commercial Maturity**	Total funding	Notable people
Retro	725	2 (Validating)	\$180M	Sam Altman (investor)
S NewLimit	718	2 (Validating)	\$60M	Brian Armstrong (co-founder)
ALTOS	738	2 (Validating)	\$3B	Jeff Bezos (investor)







Aerospace & Defense

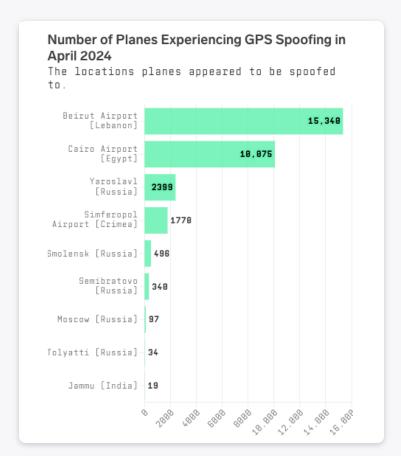
GPS-less navigation systems





GPS disruptions are a threat to modern navigation and defense systems

GPS/GNSS* jamming and location spoofing — attacks that can make these systems inoperable, by either interfering with signals or sending false signals to impede navigation — are increasing amid conflicts in Ukraine and the Middle East.



"As the world increasingly has come to realize, the prevalence of GPS jamming and location spoofing during conflicts and for general mischief is on the rise and is impacting critical infrastructure, military operations, aircraft and shipping navigation, and other important functions for governments and enterprises around the world."

Iridium Communications Q1'24 Earnings Call

Source: CB Insights — <u>earnings transcripts</u>; WIRED



While GPS alternatives have been in the works for years, new approaches will be key to boosting resiliency

Government agencies have been exploring Alternative Positioning, Navigation & Timing (AltPNT) systems for at least the past decade. In August 2024, SpaceWERX, the US Space Force's innovation arm, ran its AltPNT challenge and selected 20 companies to receive funding.

Alternative space-based

Commercial satellite constellations, such as those at low Earth orbit (LEO), may offer higher-precision PNT services than medium Earth orbit (MEO) GNSS satellites.

Non-radio frequency PNT

Alternative methods to traditional radio frequency (RF) signals used by GPS include magnetic, inertial, gravimetric, visual (e.g., using cameras for navigation), and celestial.

Multi-sensor fusion

Integrating multiple independent PNT sources, such as cellular network signals and internal and external sensors (e.g., lidar), to create more robust positioning systems.



Startups are building tech to fill in GPS' gaps

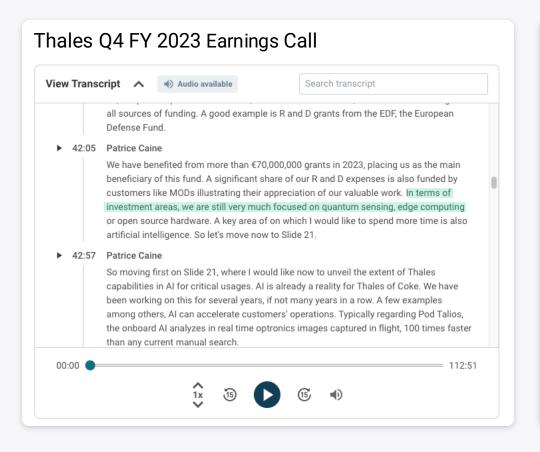
Applications range from autonomous vehicle navigation to guiding military equipment

Company	Approach	Stage	Total funding	Notable milestone
mesa quantum	Quantum sensing*	Seed (9/5/2024)	\$6M	Awarded Space Force contract (\$1.9M) for AltPNT applications in August 2024
Satelles	LEO satellites	Acquired (3/4/2024)	\$29M	Acquired by Iridium for \$115M in March 2024
XØNQ space systems	LEO satellites	Series A (5/3/2024)	\$46M	Launched demonstration satellite in 2022; production-class satellite to launch June 2025
	Quantum sensing	Series B (7/25/2023)	\$73M	Working with Airbus to use quantum sensors as a GPS backup for commercial aircraft (July 2024)
TRUSTPO NT	LEO satellites	Seed (3/1/2023)	\$2M	Awarded SpaceWERX contracts (\$3.8M) for AltPNT applications in August 2024



Alternatives will be a key failsafe against GPS outages that the US estimates would incur \$1B a day in damages

Watch for continued partnerships & investments from aerospace & defense companies and government agencies



"GPS today drives our entire economy and drives our entire international financial markets. We want to make sure that if that signal ever becomes attacked, or something nefarious happens, that we have alternative ways to get that PNT signal." General Michael Guetlein, vice chief of space operations, US Space Force

Appendix



Methodology

How we selected the 9 game-changing tech categories:

We looked at recent moonshot investments and tech developments, focusing on companies trying to address major issues impacting societies and economies, using the following CB Insights platform features:

- Commercial Maturity, which measures a company's ability to acquire customers today.
- **Company Mosaic Score**, which evaluates startup health, based on our National Science Foundation-backed algorithm.
- **Financing rounds & valuations**, to understand where high-profile investors are placing their bets across the tech space in our comprehensive database.
- News Mentions Tool, which mines and organizes millions of media articles to quantify media attention.
- **Earnings Transcripts Search Engine & Analytics,** to understand what corporates are saying about company strategy and the future of their respective industries.
- Business Relationships, which track a company's competitors, partners, and more.

